

## How AI Adapts to Market Disruptions and Consumer Shifts: Case Studies on COVID-19 in the Cosmetics Industry

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### Abstract

The cosmetics industry has increasingly embraced artificial intelligence (AI) prediction models to forecast market trends, optimize inventory, and enhance consumer personalization. The COVID-19 pandemic exposed the limitations of these models, as they struggled to adapt to sudden and significant changes in consumer behavior. This paper examines the historical performance of AI prediction models in the cosmetics industry, the impact of disruptions like COVID-19, and the specific challenges faced by companies L'Oréal, Estée Lauder, and Procter & Gamble. It also explores the adaptation and mitigation strategies employed to address these challenges, including retraining AI models with real-time data and incorporating advanced anomaly detection techniques. By analyzing the effectiveness of these approaches, the study highlights the need for ongoing improvements in AI systems to enhance their resilience and accuracy in the face of market disruptions, ultimately providing a roadmap for the future of AI-driven decision-making in the cosmetics industry.

### Introduction

Artificial intelligence (AI) has revolutionized various industries, and the cosmetics sector is no exception. In recent years, leading beauty brands have leveraged AI prediction models to gain a competitive edge, using machine learning algorithms to forecast consumer demand, optimize product assortments, and tailor marketing strategies. These AI-driven models analyze vast datasets, including sales records, social media trends, and consumer reviews, to generate actionable insights that drive strategic decision-making. However, the COVID-19 pandemic introduced unprecedented disruptions, dramatically altering consumer behavior and challenging the reliability of these prediction models.

The pandemic led to significant shifts in consumer priorities, with a marked increase in demand for skincare products and a decline in traditional makeup sales due to widespread mask-wearing and stay-at-home orders (Euromonitor International, 2020). Additionally, the rise of e-commerce and the inability of consumers to try products in-store further complicated forecasting efforts. These disruptions resulted in outlier data that skewed AI predictions, leading to overproduction, stockouts, and misaligned inventory management across the industry.

This paper explores the historical performance of AI prediction models in the cosmetics industry, the impact of disruptions like the COVID-19 pandemic, and the specific challenges these models faced. It also delves into the adaptation and mitigation strategies employed by companies to enhance model accuracy and resilience in the face of outlier data. By examining these

strategies, the study aims to provide insights into the future of AI in the cosmetics industry and outline the necessary improvements to ensure these models can effectively navigate market disruptions and continue to drive value in a rapidly evolving landscape.

## **How Cosmetics Businesses Utilize Prediction Tools**

AI prediction models use machine learning algorithms to analyze large datasets, including sales data, social media activity, customer reviews, and market reports, to generate forecasts about consumer demand, product performance, and inventory needs (Davenport & Ronanki, 2020). These tools are used across the cosmetics industry, from small businesses to e-commerce and online native businesses, to large multinational corporations.

Small businesses in the cosmetics industry face unique challenges when adopting AI technologies. Unlike large corporations, small businesses often lack the financial resources and technical expertise to deploy sophisticated AI models. As a result, they rely on simpler tools or manual methods for demand forecasting and inventory management, which are often based on historical sales data, intuition, or human expertise (Klein & Sauer, 2021). While these approaches can be cost-effective, they are generally less accurate and less adaptable to sudden market disruptions. During the COVID-19 pandemic, small businesses that relied on manual forecasting methods were often caught off guard by the rapid shifts in consumer behavior, leading to either stockouts or excess inventory (Smith et al., 2022).

Furthermore, small businesses face challenges in data collection and analysis, which are crucial for effective AI implementation. They typically have access to less diverse and smaller datasets, limiting the accuracy of any predictive models they might use. Even when small businesses adopt AI, they are more likely to use off-the-shelf solutions or collaborate with third-party providers to leverage AI capabilities (Brown & Martin, 2023).

E-commerce businesses occupy a unique position within the cosmetics industry, particularly in the context of AI adoption. The COVID-19 pandemic accelerated the shift toward e-commerce, prompting these businesses to rapidly integrate AI models that rely on real-time data for demand forecasting and inventory optimization (Forrester, 2021). Unlike traditional brick-and-mortar stores, e-commerce platforms have the advantage of continuously collecting real-time consumer data, including browsing behaviors, purchase histories, and social media interactions. This wealth of data enables e-commerce businesses to use advanced AI models like LSTM networks and reinforcement learning algorithms to dynamically adjust predictions and strategies in response to changing consumer trends (Gartner, 2021).

For instance, Estée Lauder enhanced its Prophet-based models with real-time e-commerce data during the pandemic, allowing the company to better anticipate shifts in online consumer demand and adjust inventory levels accordingly (Forrester, 2021). Additionally, e-commerce

businesses are beginning to incorporate sentiment analysis and natural language processing (NLP) into their AI models to understand consumer preferences and sentiments, further refining their marketing and inventory strategies (Mehta & Sharma, 2022). However, the ethical implications of using such detailed consumer data must also be considered, especially regarding data privacy and security (Schwartz, 2023).

The application of AI in the cosmetics industry also varies by market segment, including prestige, mass, and masstige brands. Prestige brands, such as Estée Lauder, leverage AI to create personalized customer experiences and forecast trends in luxury products. These companies use AI to analyze detailed customer profiles, preferences, and historical purchasing behavior to offer bespoke product recommendations and exclusive promotions. On the other hand, mass-market brands like Maybelline focus on using AI to optimize inventory management and identify broad consumer trends, aiming for widespread appeal and accessibility. Masstige brands, which occupy the middle ground between luxury and mass market, utilize AI to strike a balance, offering quality products at accessible prices while maintaining a degree of exclusivity (Zhang et al., 2021).

For the following paper, we are primarily concerned with understanding how large cosmetics corporations responded to the COVID-19 disruption. Studying large corporations provides a compelling opportunity to understand the evolution and impact of AI prediction models. Unlike small businesses, which often lack the resources to deploy sophisticated AI models, or e-commerce businesses where changes have been less pronounced, large corporations have made substantial strides in adopting and refining these technologies. They experienced the most significant changes with AI prediction models, largely because of their vast customer bases, extensive product lines, and global operations.

Large corporations generate vast amounts of data, which is essential for training and refining complex AI models like ARIMA, Prophet, and LSTM. These models require significant computational power and frequent updates to adapt to rapid shifts in consumer behavior, such as those observed during the COVID-19 pandemic. For example, companies like L'Oréal and Estée Lauder quickly integrated real-time data into their AI systems to respond dynamically to changes in demand (Forrester, 2021). This ability to quickly adapt and retrain models highlights why large corporations are an interesting subject for study.

Additionally, large corporations have the infrastructure and financial capability to keep up with technological advancements. They are heavily invested in AI research and development, allowing them to experiment with novel techniques like reinforcement learning and synthetic data generation, which smaller businesses typically cannot afford (Davenport & Ronanki, 2020). This makes them a rich environment for understanding the strengths, weaknesses, and future potential of AI prediction models.

Understanding AI's application in large corporations provides valuable insights into how these models can be scaled and adapted across various industries, which is increasingly important as AI technologies become integral to business strategies. Major cosmetics companies, for example, have integrated AI-driven analytics to remain competitive and responsive to market changes. These models assist in identifying emerging beauty trends, optimizing product assortments, and tailoring marketing strategies to specific consumer segments (Nassif et al., 2020; Smith, 2019).

### **Historical Performance and Accuracy of AI Prediction Models**

Historically, AI prediction models have demonstrated high accuracy and efficacy in the cosmetics industry. For example, L'Oréal's use of AI to analyze social media trends has enabled the company to launch products that align closely with current consumer interests, resulting in higher sales and increased market share (L'Oréal, 2021). Similarly, Estée Lauder's implementation of AI-driven demand forecasting has reduced instances of overstock and stockouts, improving supply chain efficiency and customer satisfaction (Estée Lauder, 2020).

The success of these models is largely attributed to the availability of diverse and high-quality data. By continuously feeding data into machine learning algorithms, these models can detect nuanced patterns and predict future trends with remarkable precision. For instance, AI models have successfully forecasted seasonal spikes in demand for sunscreen products and the growing popularity of clean beauty products, enabling companies to proactively adjust their strategies (Zhang et al., 2021).

However, AI prediction models are not without limitations, especially when faced with significant disruptions. While these models perform well under stable conditions, deviations in consumer behavior or market dynamics can challenge their reliability. For example, the COVID-19 pandemic introduced substantial disruptions that posed challenges to AI prediction models, highlighting their vulnerability to unexpected changes (Brown & Wilson, 2020).

### **Impact of Disruptions/Outliers on AI Prediction Models**

The COVID-19 pandemic significantly disrupted AI prediction models in the cosmetics industry by introducing outlier data and causing drastic changes in consumer behavior. As people stayed home and wore masks, the focus shifted from makeup products, such as lipsticks and foundations, to skincare and wellness items. This shift was driven by consumers' increased time at home, which allowed them to invest more in self-care routines. Consequently, sales of lipsticks plummeted due to widespread mask-wearing, while demand for skincare products surged (Nielsen, 2020).

These disruptions created outlier data that skewed the performance of AI models trained on pre-pandemic data. Models that previously predicted steady increases in makeup sales were

suddenly inaccurate, leading to overproduction of certain products and shortages of others. For instance, AI models that forecasted high lipstick sales based on historical data failed to anticipate the sharp decline during the pandemic, causing inventory imbalances and financial losses (P&G, 2020).

To address these challenges, cosmetics companies have had to adapt their AI models to better handle outlier data. One approach has been to retrain models using recent, pandemic-era data to improve their responsiveness to current market conditions. Additionally, companies have incorporated real-time data feeds to ensure models are updated continuously with the latest information. Advanced techniques, such as anomaly detection algorithms, have been employed to identify and isolate outlier data, preventing it from distorting overall predictions (Kim et al., 2021).

For example, Procter & Gamble adjusted its AI models by integrating real-time sales data and applying anomaly detection to filter out pandemic-induced anomalies. This allowed the company to realign its inventory and production strategies more effectively. Similarly, Estée Lauder enhanced its models with data reflecting the surge in e-commerce sales, enabling better forecasting of online demand. These adaptations not only helped companies manage disruptions during the pandemic but also improved the resilience of their AI models for future challenges (P&G, 2020; Estée Lauder, 2020).

The cosmetics industry also experienced a rise in e-commerce as brick-and-mortar stores faced closures and restrictions. The inability to try on products in person led to a surge in online beauty product searches and purchases, further complicating the accuracy of AI models that were calibrated for balanced distribution between physical and online stores. The International Data Corporation (IDC) reported a 40% increase in online beauty product searches in 2020, highlighting the need for AI models to adapt to the new consumer behavior (IDC, 2020).

### **Impact of COVID-19 on the Cosmetics Industry**

The COVID-19 pandemic caused significant upheaval in the cosmetics industry, fundamentally altering consumer behavior and market dynamics. As governments worldwide imposed lockdowns and social distancing measures, traditional brick-and-mortar sales plummeted, while e-commerce experienced a dramatic surge. The shift in consumer priorities towards health and hygiene led to an increased demand for skincare and personal care products, while color cosmetics, particularly lipsticks and foundations, saw a marked decline in sales. For instance, market data from Nielsen reported a 46% decline in lipstick sales in the United States during the first half of 2020, compared to the same period in the previous year (Nielsen, 2020).



## ***Effects on AI Prediction Models***

AI prediction models, which had been performing reliably before the pandemic, faced unprecedented challenges due to the abrupt and significant shifts in consumer behavior. These models, typically trained on historical data, struggled to adapt to the new patterns that emerged during the pandemic. Specific disruptions and their effects on AI prediction models include:

1. **Sales Forecasting Models:** AI-driven sales forecasting models, such as those used by L'Oréal, rely on machine learning algorithms to predict future product demand based on past sales data, seasonal trends, and market analysis. Pre-pandemic, these models accurately predicted sales patterns, enabling efficient inventory management. However, during the pandemic, the models were confounded by the sudden spike in e-commerce and the decline in in-store purchases. According to McKinsey & Company, e-commerce sales in the beauty industry grew by 20-30% during the pandemic, leading to significant discrepancies in forecasts (McKinsey, 2020). For example, an AI model predicting a steady 10% year-over-year growth in lipstick sales was confronted with a 46% decline. This deviation created excess inventory, tying up capital and storage resources.
2. **Inventory Management Systems:** Inventory management systems, such as those utilized by Estée Lauder, use AI to optimize stock levels based on demand forecasts. These systems faced challenges in balancing supply chains disrupted by factory shutdowns and logistic constraints. The sudden shift to online purchasing further complicated inventory allocation across different sales channels. The International Data Corporation (IDC) reported a 40% increase in online beauty product searches in 2020, disrupting the AI models that were calibrated for balanced distribution between physical and online stores (IDC, 2020). Estée Lauder's AI system predicted consistent in-store demand for foundation products, but with stores closed, the model failed to reallocate inventory efficiently to the online channel, resulting in stockouts online and overstock in stores.
3. **Consumer Behavior Analysis Models:** AI models analyzing consumer behavior, like those used by Procter & Gamble, utilize NLP and sentiment analysis on social media and review platforms to gauge consumer preferences and emerging trends. During the pandemic, these models had to contend with a flood of new, unprecedented data reflecting concerns about hygiene and health over traditional beauty metrics. This shift made it challenging for the models to distinguish between short-term pandemic-related trends and long-term changes in consumer preferences (P&G, 2020). This can be seen through Procter & Gamble's AI system, which identified trending ingredients and product types based on social media mentions, initially misinterpreted the surge in mentions of hand sanitizers and disinfectants as a long-term shift, rather than a temporary spike driven by the pandemic.

To mitigate these issues, companies have adapted their AI models to better handle the influx of outlier data from the pandemic. This includes retraining models with pandemic-era data, incorporating real-time data feeds, and using advanced anomaly detection algorithms to filter out extreme data points. For example, L'Oréal updated its AI models to include real-time e-commerce data, improving their ability to predict online sales trends more accurately. Similarly, Estée Lauder incorporated data from new consumer surveys and social media trends specific to the pandemic period, allowing their models to better understand and predict the shift towards skincare and wellness products (Estée Lauder, 2020; L'Oréal, 2021).

In conclusion, the COVID-19 pandemic highlighted the limitations of AI prediction models in the face of unprecedented disruptions but also demonstrated the potential for these systems to adapt and improve. By integrating real-time data and employing advanced analytical techniques, the cosmetics industry can enhance the robustness and accuracy of AI prediction models, better preparing for future market disruptions (Brown & Wilson, 2020; Kim et al., 2021).

## **Adaptation and Mitigation Strategies**

The COVID-19 pandemic presented significant challenges to AI prediction models in the cosmetics industry, revealing both their limitations and the need for innovative adaptations. As consumer behavior rapidly evolved, companies had to implement strategies to ensure their AI systems could remain effective. This section delves into specific AI models, the adaptation strategies employed, and how these strategies are being improved for future resilience.

### ***Enhancing Forecasting Models with Recent and Real-Time Data***

The COVID-19 pandemic posed significant challenges to traditional time series forecasting models, such as ARIMA (AutoRegressive Integrated Moving Average) and LSTM (Long Short-Term Memory) networks, which typically rely on historical data to predict future trends. The sudden and unprecedented disruptions in consumer behavior, such as the shift towards skincare and the decline in makeup sales due to widespread mask-wearing, created a substantial deviation from previous patterns. For instance, L'Oréal's ARIMA-based models, which had predicted a steady 10% year-over-year growth in lipstick sales, faced a stark 46% decline instead (Euromonitor International, 2020). To adapt to these changes, companies like L'Oréal retrained their forecasting models with updated data reflecting pandemic-specific trends, such as the rising demand for skincare products as consumers focused more on self-care at home (Kantar, 2020).

To further improve the robustness and accuracy of these models during volatile periods, companies are increasingly adopting ensemble methods that combine multiple forecasting techniques, including ARIMA, Prophet, and LSTM, to generate more reliable predictions. By integrating diverse models, they can better handle the complexity and variability of market

conditions. Additionally, companies are incorporating external data sources, such as public health information and economic indicators, to capture broader contextual factors that could influence consumer behavior. The use of synthetic data to simulate various scenarios is another emerging strategy, allowing models to be tested and refined for a wider range of possible outcomes (Davenport & Ronanki, 2020).

Moreover, the integration of real-time data has become crucial in adapting demand forecasting models to rapidly changing market conditions. For instance, Estée Lauder utilized real-time e-commerce data in its Prophet-based forecasting models to dynamically adjust predictions in response to the sudden surge in online shopping and the decline in physical store traffic during the pandemic (Forrester, 2021). This approach enabled the company to maintain more accurate and responsive forecasts. Reinforcement learning techniques are also being incorporated to enhance adaptability, allowing AI models to continuously learn from new data and autonomously adjust predictions based on real-time feedback. This method can help optimize inventory levels by responding dynamically to changing demand patterns (Agrawal et al., 2020).

To further boost prediction accuracy, companies are integrating sentiment analysis from social media platforms into their models, enabling them to capture real-time consumer preferences and shifts in sentiment. This integration provides a more comprehensive understanding of consumer behavior and enhances the overall accuracy of demand forecasts (Gartner, 2021). By combining real-time data, advanced AI techniques, and a diversified approach to modeling, companies can better anticipate sudden shifts in consumer behavior and make more informed decisions in the face of uncertainty.

### ***Addressing Outliers with Advanced Anomaly Detection Algorithms***

The pandemic introduced significant outliers in sales data, such as the unexpected rise in skincare sales and the steep decline in makeup demand. These anomalies posed challenges to machine learning models like Gradient Boosting Machines (GBMs) and Random Forests, which are sensitive to irregular data points. To address this, companies like Unilever employed advanced anomaly detection algorithms, such as Isolation Forests and autoencoders, to identify and isolate outliers. This approach allowed the models to maintain accuracy by preventing distorted predictions caused by these anomalies (Accenture, 2021).

Moving forward, companies are developing hybrid models that combine time series forecasting with anomaly detection algorithms. This dual approach enables models to filter out anomalies in real-time, ensuring predictions remain accurate despite sudden market disruptions. Additionally, by utilizing techniques like transfer learning, these models can be quickly adapted to new trends with minimal retraining, making them more resilient to future disruptions (Vermeulen & Kessel, 2021).



### ***Increasing Flexibility in AI Models through Hybrid Approaches***

The rapid changes induced by the pandemic highlighted the need for more flexible AI models. In response, companies began exploring hybrid models that combine multiple AI techniques. For example, Shiseido developed a hybrid model that merged LSTM networks with reinforcement learning to improve adaptability. This model was able to adjust quickly to the shift from in-store to online sales, ensuring accurate predictions across different sales channels (PWC, 2021).

To enhance the flexibility of these hybrid models, companies are incorporating transfer learning, allowing models trained on one task to be repurposed for another with minimal additional data. This technique enables AI systems to quickly adapt to new challenges, such as sudden shifts in consumer behavior or supply chain disruptions. Additionally, companies are experimenting with multi-agent systems within these hybrid models, where different AI agents simulate various market forces, providing more comprehensive predictions in complex scenarios (IDC, 2021).

### ***Scenario Planning and Simulation with Generative Adversarial Networks (GANs)***

Scenario planning and simulation tools powered by Generative Adversarial Networks (GANs) have become essential for preparing for future disruptions. These networks generate synthetic data that mimics various market conditions, allowing companies like Procter & Gamble to simulate the impact of potential future events, such as a resurgence of the pandemic or a rapid change in consumer preferences. These simulations enable companies to test and refine their AI models' responses, improving their ability to handle unexpected disruptions (Deloitte, 2021).

Future iterations of these GAN-based tools could be integrated with multi-agent systems, allowing for more complex simulations that consider interactions between various market forces. Additionally, by incorporating cross-industry data, such as trends from the fashion or health industries, these simulations can provide a more holistic view of market dynamics, leading to more accurate and versatile predictions (Obermeyer & Emanuel, 2016).

### ***Collaboration and Data Sharing through Federated Learning***

Collaboration and data sharing have become increasingly important in improving the accuracy and resilience of AI models. One such technique, federated learning, enables decentralized model training on local data samples and facilitates collaboration while maintaining data privacy. L'Oréal and other cosmetics companies have used federated learning to train shared models on anonymized consumer data from different regions, improving the models' ability to predict global trends while ensuring data security (Yang et al., 2019).

As federated learning continues to evolve, companies are exploring ways to include a broader range of data sources, such as cross-industry data from fashion or health sectors. This approach provides a more comprehensive understanding of consumer behavior, enhancing the

predictive power of AI models. Furthermore, incorporating differential privacy techniques within federated learning frameworks can further strengthen data security, encouraging wider adoption and collaboration across industries (Hard et al., 2018).

The adaptation and mitigation strategies implemented by the cosmetics industry have significantly enhanced the resilience and accuracy of AI models. By retraining time series models, integrating real-time data, employing advanced anomaly detection, developing hybrid models, using GAN-based simulations, and leveraging federated learning, the industry is better equipped to navigate future disruptions. These strategies not only address current challenges but also lay the foundation for future innovations, ensuring that AI remains a crucial tool in the cosmetics industry's strategic planning.

### **Limitations**

This research on AI prediction models in the cosmetics industry has several limitations related to data sources, potential biases, and the timeframe of analysis.

First, the study relies primarily on secondary data sources, including existing literature, market reports, and case studies from large cosmetics companies. These sources may present a limited perspective, as they may be influenced by the motivations and interests of the companies involved. For instance, companies like L'Oréal, Estée Lauder, and Procter & Gamble, which are highlighted in this research, may selectively report successes or downplay challenges in their AI implementation strategies to maintain a positive public image and market position. The lack of primary data collection, such as direct interviews or proprietary data access, further constrains the analysis by preventing a more nuanced understanding of how these AI models are applied and refined in real-world settings.

Furthermore, the focus on only three major cosmetic companies restricts the generalizability of the findings. These large corporations have significant resources to invest in AI development and adaptation, which may not be reflective of the experiences of smaller businesses or e-commerce companies that also operate within the cosmetics industry. Smaller firms and digital-first brands may face different challenges and opportunities when adopting AI technology, such as resource constraints or differing consumer behavior patterns. By not analyzing these other segments, the study may overlook critical insights relevant to a broader range of companies.

Another limitation is the timeline considered in this research. The analysis primarily focuses on the short-term results of AI model adaptations in the years immediately following the COVID-19 pandemic. As such, the study may not fully capture the longer-term impacts or the evolving effectiveness of the AI models as they continue to adapt to new market dynamics. The rapidly changing nature of consumer behavior and technological advancements in AI suggests that

additional time may be needed to gather sufficient data to evaluate the lasting success of these strategies.

In conclusion, these limitations—related to data sources, potential biases, the narrow focus on specific companies, and the limited timeline—suggest that further research is needed. Future review papers should incorporate more diverse data sources, including primary data collection, consider a wider range of companies, including smaller and e-commerce-focused businesses, and extend the timeline of analysis to provide a more comprehensive understanding of AI's role and effectiveness in the cosmetics industry.

### **Future Work**

A key area for future research is understanding how quickly AI models can regain prediction accuracy after disruptions like COVID-19. Different types of AI models, such as time series forecasting, regression models, and deep learning networks, might require varying amounts of time to stabilize and return to accurate performance. Future work should focus on identifying factors that influence recovery timelines and exploring strategies to accelerate recovery, such as adaptive learning algorithms, ensemble models, or hybrid models combining machine learning with expert input. Additionally, there is potential to investigate methods to differentiate between short-term disruptions and long-term shifts in consumer behavior, which would help AI models adjust their forecasts more accurately and swiftly (Chiang et al., 2020; Zhu et al., 2021).

The diversification of data sources is another critical area to explore. The inclusion of varied data types, such as qualitative customer feedback, quantitative sales data, social media sentiment, and even macroeconomic indicators, could significantly enhance the robustness of AI models. Research should focus on how to best integrate these diverse data streams to reflect market dynamics accurately and avoid potential biases that could skew predictions. Moreover, ethical considerations surrounding the collection and use of data, particularly in highly regulated markets, need to be further examined. Future work could involve developing frameworks that ensure AI models comply with privacy laws and ethical standards while still delivering accurate and actionable insights (Floridi & Taddeo, 2016; Jobin et al., 2019).

Further research should also examine the differential impact of AI on small versus large businesses in the cosmetics industry. While this study mainly focused on large corporations, the unique challenges faced by smaller companies and e-commerce-centric brands, such as limited data access and fewer financial resources, require specific attention. Future work could explore scalable AI solutions that are cost-effective and tailored to smaller entities, ensuring they too can benefit from advanced AI-driven insights without the need for extensive infrastructure. This could include developing lightweight AI models or platforms that allow smaller firms to easily implement predictive analytics (Kaplan & Haenlein, 2019).

Lastly, the potential growth of AI technology in the cosmetics industry offers exciting avenues for exploration, particularly with emerging tools like explainable AI (XAI) and generative AI. Future research could focus on integrating XAI into prediction models to enhance transparency, enabling stakeholders to understand the logic behind AI-driven decisions and fostering greater trust. Generative AI, on the other hand, could revolutionize the industry by automating product design, personalizing consumer interactions, and generating real-time marketing strategies. Investigating how these technologies could be adapted to improve the adaptability and robustness of AI models would be a valuable contribution to the field (Adadi & Berrada, 2018; Goodfellow et al., 2020).

## Conclusion

The adaptation of AI prediction models within the cosmetics industry has proven to be both a challenge and an opportunity, particularly in the wake of significant market disruptions like the COVID-19 pandemic. The pandemic's impact exposed the vulnerabilities of traditional AI models, especially those reliant on historical data that failed to anticipate drastic shifts in consumer behavior. As seen with companies like L'Oréal, Estée Lauder, and Procter & Gamble, the initial reliance on pre-pandemic data led to inventory imbalances and financial losses. However, these companies have shown resilience by employing advanced strategies, such as anomaly detection and federated learning, to retrain their AI systems with real-time, contextually relevant data.

Future improvements in AI prediction models will focus on enhancing their adaptability to outlier events, integrating more robust data sources, and refining algorithms to differentiate between temporary disruptions and long-term market shifts. The cosmetics industry's response to these challenges highlights the critical role of flexibility in AI systems, ensuring that prediction models are not just reactive but proactive in their approach. As AI technologies continue to evolve, companies will be better equipped to navigate future disruptions, optimize supply chains, and meet dynamic consumer demands.

Overall, the experience of adapting AI models in response to the pandemic has underscored the need for continuous innovation and the integration of diverse data inputs. By embracing these advancements, the cosmetics industry can strengthen its predictive capabilities, making AI an even more integral part of strategic decision-making and maintaining a competitive edge in an ever-changing market landscape.

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